



HOLDINGS (S) LTD

Registration No.: 199304349M

Financial Statement for the financial year ended 31 December 2010

PART I – INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1(a) An income statement with a consolidated statement of comprehensive income for the Group together with a comparative statement for the corresponding period of the immediate preceding financial year.

	Financial year ended 31 December		
	2010 S\$'000	2009 S\$'000	Change %
<u>INCOME STATEMENT</u>			
Revenue	205,771	205,390	0.2
Cost of sales	(174,217)	(184,782)	(5.7)
Gross profit	31,554	20,608	53.1
Other income	3,950	3,927	0.6
Administrative costs	(5,285)	(4,502)	17.4
Other operating costs ^[1]	(12,724)	(11,747)	8.3
Finance costs ^[1]	(2,988)	(2,626)	13.8
Share of results of associates	7,647	10,034	(23.8)
Profit before tax	22,154	15,694	41.2
Income tax expenses	(2,141)	(2,031)	5.4
Profit for the year	20,013	13,663	46.5
Attributable to:			
Owners of the parent	19,564	13,352	46.5
Non-controlling interests	449	311	44.4
	20,013	13,663	46.5
N.M. - Not meaningful			

^[1] FY09 fair value loss on derivatives for hedging against increase in interest rate on loans has been reclassified from 'Other operating costs' to 'Finance costs'. The reclassification was made to be consistent with the presentation for current year which reflects more accurately the total finance costs of the Group.

STATEMENT OF COMPREHENSIVE INCOME

Profit for the year
 Other comprehensive income:
 Foreign currency translation differences
 Other comprehensive income for the year, net of tax
Total comprehensive income for the year

Total comprehensive income attributable to:

Owners of the parent
 Non-controlling interests

Financial year ended 31 December		
2010 S\$'000	2009 S\$'000	Change %
20,013	13,663	46.5
333	247	34.8
333	247	34.8
20,346	13,910	46.3
19,921	13,607	46.4
425	303	40.3
20,346	13,910	46.3

NOTES TO INCOME STATEMENT

The following items have been included in arriving at profit after tax:

Depreciation of property, plant and equipment
 Foreign exchange currency adjustment loss
 Gain on disposal of property, plant and equipment
 Interest expense
 Interest income
 Allowance for doubtful receivables (net)
 Write-off of property, plant and equipment
 Impairment loss on property, plant & equipment
 Write-off of inventories
 Fair value loss on derivatives
 Write-back of impairment loss in value of land relating
 to a development property
 (Over)/under provision for income tax in respect of previous years

2,523	2,307	9.4
701	593	18.2
(105)	(427)	(75.4)
2,075	1,156	79.5
(163)	(72)	126.4
626	369	69.6
332	12	N.M
12	-	N.M
-	1,315	N.M
842	1,392	(39.5)
(1,441)	(1,179)	22.2
(547)	53	N.M

N.M - Not meaningful

1(b)(i) A statement of financial position (for the issuer and Group) together with a comparative statement as at the end of the immediately preceding financial year.

	Group		Company	
	As at 31 December		As at 31 December	
	2010	2009	2010	2009
	S\$'000	S\$'000	S\$'000	S\$'000
Non-current assets				
Property, plant & equipment	19,449	14,569	69	124
Intangible assets	119	119	-	-
Investment securities	-	94	-	-
Investment in subsidiaries	-	-	39,164	26,216
Investment in associates	22,712	14,941	92	92
Deferred tax assets	761	761	-	-
Trade receivables	5,214	-	-	-
Current assets				
Investment securities	-	13	-	13
Amounts due from subsidiaries	-	-	19,879	21,956
Development properties	77,015	65,996	-	-
Gross amount due from customers for work-in-progress	9,658	7,335	-	-
Inventories	2,443	3,975	-	-
Trade receivables	52,641	40,062	-	-
Other receivables	11,374	10,402	11	104
Pledged deposits	2,366	2,401	-	-
Cash and cash equivalents	44,864	49,543	2,647	1,858
	200,361	179,727	22,537	23,931
Current liabilities				
Amounts due to subsidiaries	-	-	10,293	10,037
Gross amount due to customers for work-in-progress	38,619	24,287	-	-
Trade and other payables	61,885	57,696	80	178
Other liabilities	4,224	2,724	443	272
Derivatives	-	1,392	-	-
Loans and borrowings	2,527	3,908	-	20
Income tax payable	2,138	1,712	24	10
	109,393	91,719	10,840	10,517
Net current assets	90,968	88,008	11,697	13,414
Non-current liabilities				
Trade payables	1,868	-	-	-
Derivatives	2,234	-	-	-
Deferred tax liabilities	2,041	1,624	-	-
Loans and borrowings	52,438	54,346	-	37
Net assets	80,642	62,522	51,022	39,809
Equity attributable to equity holders of the Company				
Share capital	43,966	43,966	43,966	43,966
Treasury shares	(252)	-	(252)	-
Retained earnings (Accumulated losses)	35,576	17,859	7,308	(4,157)
Foreign currency translation reserve	269	(88)	-	-
	79,559	61,737	51,022	39,809
Non-controlling interests	1,083	785	-	-
Total equity	80,642	62,522	51,022	39,809

1(b)(ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

As at 31/12/2010		As at 31/12/2009	
Secured	Unsecured	Secured	Unsecured
S\$2,527,000	-	S\$3,781,000	S\$127,000

Amount repayable after one year

As at 31/12/2010		As at 31/12/2009	
Secured	Unsecured	Secured	Unsecured
S\$52,438,000	-	S\$54,346,000	-

Details of any collateral

The secured borrowings repayable within one year and after one year comprise mainly a land loan, obligations under finance leases, bills payable and banker's acceptances. These are secured by charges over the property held for sale at Lush at Holland Hill, Singapore, shop offices in Malaysia and fixed deposits from subsidiaries.

1(c) A consolidated statement of cash flows (for the Group), together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Financial year ended	
	31 December	
	2010	2009
	S\$'000	S\$'000
Cash flows from operating activities		
Profit before tax	22,154	15,694
Adjustments for:		
Depreciation of property, plant and equipment	2,523	2,307
Allowance for doubtful receivables (net)	626	369
Fair value loss on derivatives	842	1,392
Interest income	(163)	(72)
Interest expense	2,075	1,156
Gain on disposal of plant and equipment	(105)	(427)
Share of results of associates	(7,647)	(10,034)
Write-back of impairment loss in value of land relating to development property	(1,441)	(1,179)
Write-off of trade receivables	-	1,677
Write-off of inventories	-	1,315
Write-off of property, plant and equipment	332	12
Impairment loss on property, plant and equipment	12	-
Operating profit before working capital changes	19,208	12,210
Decrease in investment securities	13	-
(Increase)/decrease in development properties	(8,145)	9,736
Decrease in contract work-in-progress	12,010	11,451
(Increase)/decrease in trade receivables	(18,417)	12,206
(Increase)/decrease in other receivables	(804)	1,955
Decrease in inventories	1,532	2,233
Increase/(decrease) in trade and other payables	6,058	(17,170)
Increase in other liabilities	1,500	1,813
Cash from operations	12,955	34,434
Interest paid	(3,508)	(1,779)
Interest received	163	72
Income tax paid	(1,467)	(1,024)
Net cash from operating activities	8,143	31,703
Cash flows from investing activities		
Proceeds from disposal of property, plant and equipment	1,395	1,543
Purchase of property, plant and equipment (Note A)	(3,570)	(1,166)
Acquisition of equity interest in investment in associates	(31)	-
Net cash (used in)/from investing activities	(2,206)	377
Cash flows from financing activities		
Dividends paid	(1,847)	-
Dividends paid to non-controlling interests	(126)	(108)
Shares purchased held as treasury shares	(252)	-
(Repayment of)/proceeds from bank borrowings, net	(489)	6
Repayment of long term borrowings	(6,800)	(6,760)
Repayment of finance leases	(1,454)	(1,510)
Decrease in pledged deposits	-	577
Net cash used in financing activities	(10,968)	(7,795)
Net effect of exchange rate changes in consolidating subsidiaries	352	301
Net (decrease)/increase in cash & cash equivalents	(4,679)	24,586
Cash and cash equivalents at beginning of the year	49,543	24,957
Cash and cash equivalents at end of the year	44,864	49,543

1(c) Consolidated statement of cash flows (continued)

Financial year ended 31 December		
2010	2009	
S\$'000	S\$'000	
Cash and bank balances	22,660	45,896
Fixed deposits	24,570	6,048
	47,230	51,944
Less: Pledged fixed deposits	(2,366)	(2,401)
	44,864	49,543

Note A

The Group's addition to property, plant and equipment amounted to \$9,021,000 of which \$5,451,000 was made under hire-purchase arrangements. The remaining addition of \$3,570,000 was made by cash payments.

1(d)(i) A statement (for the issuer and Group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

	Attributable to equity holders of the Parent					TOTAL EQUITY S\$'000
	Share capital S\$'000	Treasury shares S\$'000	Retained earnings S\$'000	Foreign currency translation reserve S\$'000	Non-controlling interests S\$'000	
At 1 January 2010	43,966	-	17,859	(88)	785	62,522
Shares purchased held as treasury shares	-	(252)	-	-	-	(252)
Profit for the financial year	-	-	19,564	-	449	20,013
Other comprehensive income	-	-	-	357	(24)	333
Total comprehensive income for the year	-	-	19,564	357	425	20,346
Dividends paid	-	-	(1,847)	-	(127)	(1,974)
At 31 December 2010	43,966	(252)	35,576	269	1,083	80,642
At 1 January 2009	43,966	-	4,507	(343)	590	48,720
Profit for the financial year	-	-	13,352	-	311	13,663
Other comprehensive income	-	-	-	255	(8)	247
Total comprehensive income for the year	-	-	13,352	255	303	13,910
Dividends paid	-	-	-	-	(108)	(108)
At 31 December 2009	43,966	-	17,859	(88)	785	62,522

Company

	Attributable to equity holders of the Company			
	Share capital S\$'000	Treasury shares S\$'000	Accumulated profits/(losses) S\$'000	Total equity S\$'000
At 1 January 2010	43,966	-	(4,157)	39,809
Shares purchased held as treasury shares	-	(252)	-	(252)
Total comprehensive income for the year	-	-	13,312	13,312
Dividends paid	-	-	(1,847)	(1,847)
At 31 December 2010	43,966	(252)	7,308	51,022
At 1 January 2009	43,966	-	(12,076)	31,890
Total comprehensive income for the year	-	-	7,919	7,919
At 31 December 2009	43,966	-	(4,157)	39,809

- 1 (d) (ii) Details of any changes in the company's share capital arising from right issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.**

There have been no changes to the issued share capital of the Company since the end of the previous financial period. As at 31 December 2010, the issued share capital of the Company was S\$43,967,199 comprising 307,210,418 ordinary shares and 1,000,000 treasury shares.

Share consolidation

The Company completed a share consolidation on 26 February 2010 whereby every five ordinary shares in the capital of the Company was consolidated into one ordinary share with fractions of consolidated shares being disregarded. (Refer to Circular dated 23 January 2010 to shareholders for details).

- 1(d)(iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.**

The total number of issued shares excluding treasury shares as at 31 December 2010 was 307,210,418 (as at 31 December 2009: 1,541,052,278 – pre-consolidation. Refer to 1(d)(ii) above on “Share consolidation”). The total number of treasury shares held as at 31 December 2010 was 1,000,000 (as at 31 December 2009: Nil).

- 1(d)(iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current period reported on.**

There were no sales, transfers, disposal, cancellation and/or use of treasury shares during the financial year ended 31 December 2010.

- 2. Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.**

The figures have not been audited nor reviewed by the auditors.

- 3. Where the figures have been audited or reviewed, the auditors report (including any qualifications or emphasis of matters).**

Not applicable.

- 4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited financial statements have been applied.**

The financial statements for the financial year ended 31 December 2010 have been prepared in accordance to the same accounting policies and methods of computation as those adopted in the most recently audited financial statements for the financial year ended 31 December 2009.

5. **If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.**

There are no changes in accounting policies and methods of computation.

6. **Earnings per ordinary share of the Group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.**

	Financial year ended 31 Dec		
	<u>2010</u>	<u>2009</u>	
	Cents	Post-consolidation Cents	Pre-consolidation Cents
Earnings per ordinary share of the Company attributable to shareholders :			
(a) Based on the weighted average number of ordinary shares in issue	6.36	4.35	0.87
(b) On a fully diluted basis (detailing any adjustment made to the earnings)	6.36	4.35	0.87

The computation of earnings per ordinary share on the weighted average number of shares and fully diluted basis is based on 307,755,062 post-consolidation shares (2009: 1,541,052,278 pre-consolidation shares and 308,210,418 post-consolidation shares had the share consolidation taken place on 31 December 2009).

7. **Net asset value (for the issuer and group) per ordinary share based on issued share capital of the issuer at the end of the:**
(a) current financial period reported on; and
(b) immediately preceding financial year

	Group			Company		
	<u>31.12.10</u>	<u>31.12.09</u>		<u>31.12.10</u>	<u>31.12.09</u>	
	Cents	Post-consolidation Cents	Pre-consolidation Cents	Cents	Post-consolidation Cents	Pre-consolidation Cents
Net asset value per ordinary share based on issued capital at the end of the year	26.25	20.29	4.06	16.58	12.92	2.58

8. **A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the followings:-**
(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Income Statement Review – Financial year ended 31 December 2010 ('FY10') vs financial year ended 31 December 2009 ('FY09')

Group revenue for FY10 at \$205.8 million represented a slight increase of 0.2% over FY09. In contrast, gross profit for FY10 increased by 53.1% to \$31.6 million from \$20.6 million in FY09. Net profit before tax including share of results of associates increased by 41.2% from \$15.7 million in FY09 to \$22.2 million in the current year.

Revenue from Specialised Engineering, both in Singapore and Malaysia, increased from \$39.1 million in FY09 to \$61.6 million in FY10, offset by lower revenue contribution from General Construction projects in Singapore. Although work had commenced for a number of General Construction projects secured since 2010 second quarter, these have not achieved the minimum percentage of completion required for revenue recognition in accordance with the Group's accounting policy.

Gross profit increased significantly in FY10 by \$11.0 million to \$31.6 million, attributable to higher contribution from both its Specialised Engineering and General Construction projects, and from the finalisation of billings in 2010 for various projects completed in 2009.

Administrative cost increased by 17.4% from \$4.5 million a year ago to \$5.3 million, due mainly to higher depreciation charge from additional fixed assets acquired during the year and foreign exchange loss. Other operating costs rose to \$12.7 million in FY10 compared with \$11.7 million in the previous year, due mainly to increases in staff salaries and benefits, partially offset by lesser bad debts written off in FY10.

Finance costs rose by 13.8% from \$2.6 million in FY09 to \$3.0 million in FY10, mainly attributable to financing costs in relation to the term loan for the property development at Nos. 19 & 21 Holland Hill.

The Group's share of results from associates decreased from \$10.0 million in FY09 to \$7.6 million in the current year. Profits from associates for both financial periods were mainly attributable to our associate, Tennessee Pte Ltd ("Tennessee"), in respect of the property development project at 8 Nassim Hill of which temporary occupation permit has been obtained in the current year. Out of the 8 units sold as at 31 December 2010, 7 units were sold in prior years and profits for these 7 units have been progressively recognised in prior financial years.

The Group recorded marginally higher income tax expense of \$2.1 million for the year as a result of improved profits during the current year, offset by tax charge overstated in prior years.

Profits attributable to non-controlling interests increased to \$0.4 million in FY10 from \$0.3 million in FY09, as our 80% owned subsidiary in Malaysia reported higher profits in the current financial year.

Statement of Financial Position Review

The net book value of the Group's property, plant and equipment increased by \$4.8 million or 33.5% from \$14.6 million as at 31 December 2009 to \$19.4 million as at 31 December 2010. The increase is attributable to acquisitions of machinery and motor vehicles, offset by disposal of aged plant and equipment, write-off of obsolete assets and depreciation charges for the current year. The acquisitions are part of the Group's plan to renew its fleet of equipment as well as capital expenditure required for execution of new projects secured in 2010.

Non-current investment securities as at 31 December 2009, comprising investment in FOSTA Pte Ltd ("FOSTA"), was reclassified to Investments in associates following an acquisition of additional shares in FOSTA in the second quarter of 2010, resulting in FOSTA becoming an associate company. Investment in associates increased by \$7.8 million over the twelve months to \$22.7 million as at 31 December 2010, mainly attributable to profit contribution by Tennessee.

Total trade receivables increased by \$17.8 million or 44.4% to \$57.9 million as at 31 December 2010 from \$40.1 million as at 31 December 2009. Non-current receivables comprised mainly retention sums relating to construction projects. Current trade receivables rose to \$52.6 million as at 31 December 2010 from \$40.1 million as at 31 December 2009, mainly due to increased billings from more General Construction projects which were in their active stage of construction in Singapore and Malaysia during the year under review. These were substantially collected after the end of the financial year.

Cash and cash equivalents as at 31 December 2010 decreased by \$4.6 million to \$44.9 million from \$49.5 million as at 31 December 2009, mainly due to increase in trade receivables, progressive payments to acquire a plot of freehold

land at 2A/B/C/D Simon Lane for development, lump sum payments in respect of early settlement of term loan, purchase of plant and equipment and dividends paid to shareholders.

Trade and other payables (current and non-current) increased by \$6.1 million or 10.6% to \$63.8 million as at 31 December 2010 from \$57.7 million a year ago, in line with more projects which were in the active stage of construction.

Net amount due to customers for work-in-progress was \$29.0 million as at 31 December 2010, rising by 70.8% from net work-in-progress of \$17.0 million as at 31 December 2009. The change was largely attributable to increased progress billings for a number of projects which were in the active stage of construction as compared to 2009. However, revenue and profits for certain projects which commenced construction in 2010 had not been recognised yet, in accordance with the Group's accounting policy.

Liability for derivatives increased by \$0.8 million from \$1.4 million as at 31 December 2009 to \$2.2 million as at 31 December 2010 due to further fair value loss adjustment attributable to lower interest rates as at the end of the year vis-à-vis 31 December 2009. The derivative was classified as non-current liabilities because it will mature in March 2012.

Total bank loans and borrowings decreased by \$3.3 million from \$58.3 million as at 31 December 2009 to \$55.0 million as at 31 December 2010, mainly due to early settlement of term loan of \$6.8 million, offset by new hire purchase loans obtained to finance the purchase of machinery and motor vehicles.

Income tax payable and deferred taxation as at 31 December 2010 increased to \$2.1 million and \$2.0 million respectively in tandem with higher tax expense incurred during the year.

9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

The results reported herein are in line with our previous announcement.

10. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Building and Construction Authority has forecast that total construction demand in 2011 is likely to reach between \$22 billion and \$28 billion. Based on the Group's order book and property development projects in hand, we expect to remain profitable for the next 12 months.

As at the date of this announcement, the Group has an order book of \$620 million, predominantly in Singapore and Malaysia.

11. Dividend

(a) Current Financial Period Reported On

Any dividend declared/recommended for the current financial period reported on? Yes.

Name of dividend	First and final
Dividend type	Cash
Dividend rate	0.6 cents per share
Tax rate	Tax exempt one-tier

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year?

Yes.

Name of dividend	First and final
Dividend type	Cash
Dividend rate	0.6 cents per share
Tax rate	Tax exempt one-tier

(c) Date payable

The proposed first and final dividend will be paid on 20 May 2011 if approved at the Annual General Meeting to be held on 28 April 2011.

(d) Books closure date

Registrable transfers received by the Company's share registrar, Boardroom Corporate and Advisory Services Pte Ltd, at 50 Raffles Place, Singapore Land Tower, #32-01, Singapore 048623, up to 5.00 pm on 9 May 2011, will be registered before entitlement to the dividends are determined.

12. If no dividend has been declared/recommended, a statement to that effect.

Not applicable

**PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT
(This part is not applicable to Q1, Q2, Q3 or Half Year Results)**

13. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year

(a) Business segments

The Group has 3 primary business segments that are organised and managed separately : specialised engineering, general construction and property development.

Specialised engineering

This segment is in the business of post-tensioning, laying stay cable systems for structural engineering applications, piling and foundation systems, heavy lifting, bridge design and construction, maintenance, repair and retrofitting.

General construction

This segment is in the business of design and build, general building construction and civil and structural engineering construction.

Property development

This segment is in the business of property development, focusing on developing residential properties.

Analysis

Segment revenue and expenses, assets and liabilities include items directly attributable to a segment, as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets, liabilities and expenses.

Inter-segment transfers of revenue and expenses include transfers between business segments and are eliminated on consolidation. Transfer prices between business segments are set on an arm's length basis in a manner similar to transactions with third parties.

<i>Business segment</i>	<u>Specialised Engineering</u> \$'000	<u>General Construction</u> \$'000	<u>Property Development</u> \$'000	<u>Total</u> \$'000
<u>2010</u>				
External revenue	61,603	144,140	-	205,743
Inter-segment revenue	16,538	-	-	16,538
Interest income	102	56	3	161
Interest expense	34	86	1,949	2,069
Depreciation	581	1,887	-	2,468
Share of results of associates	103	-	7,544	7,647
Other non-cash items:				
Allowance for doubtful receivables (net)	183	321	-	504
Write-off of property, plant & equipment	-	332	-	332
Fair value loss on derivatives	-	-	842	842
Write-back of impairment loss in value of land relating to a development property	-	-	1,441	1,441
Segment profit before tax	10,339	9,137	5,067	24,543
Income tax expenses	839	1,232	54	2,125
<u>Assets</u>				
Investment in associates	373	-	22,339	22,712
Additions to property, plant & equipment	3,409	5,612	-	9,021
Segment assets	35,688	96,575	113,592	245,855
Segment liabilities	26,186	87,863	53,375	167,424

<i>Business segment</i>	<u>Specialised</u> <u>Engineering</u> \$'000	<u>General</u> <u>Construction</u> \$'000	<u>Property</u> <u>Development</u> \$'000	<u>Total</u> \$'000
<u>2009</u>				
External revenue	39,146	166,225	-	205,371
Inter-segment revenue	4,754	-	-	4,754
Interest income	29	41	-	70
Interest expense	42	98	1,014	1,154
Depreciation	416	1,844	-	2,260
Share of results of associates	(16)	-	10,050	10,034
Other non-cash items:				
Allowance for doubtful receivables	369	-	-	369
Fair value loss on derivatives	28	-	1,364	1,392
Write-off of inventories	-	1,315	-	1,315
Write-off of trade receivables	75	1,602	-	1,677
Write-back of impairment loss in value of land relating to a development property	-	-	1,179	1,179
Segment profit (loss) before tax	8,551	(610)	9,062	17,003
Income tax expenses	873	1,125	-	1,998
<u>Assets</u>				
Investment in associates	146	-	14,795	14,941
Additions to property, plant & equipment	757	498	-	1,255
Segment assets	40,100	67,456	99,776	207,332
Segment liabilities	25,112	63,641	58,409	147,162

Reconciliations

	<u>2010</u>	<u>2009</u>
	\$'000	\$'000
Revenue		
Total revenue for reportable segments	222,281	210,125
Management fee from an associate	28	19
Elimination of intersegment revenue	(16,538)	(4,754)
	<u>205,771</u>	<u>205,390</u>
Profit before tax		
Total profit before tax for reportable segments	24,543	17,003
Management fee from an associate	28	19
Unallocated amounts:		
Other corporate income	33	2
Finance costs	(6)	(2)
Other corporate expenses	(2,444)	(1,328)
	<u>22,154</u>	<u>15,694</u>
Assets		
Total assets for reportable segments	245,855	207,332
Other assets	-	871
Other unallocated amounts	2,761	2,008
	<u>248,616</u>	<u>210,211</u>
Liabilities		
Total liabilities for reportable segments	167,424	147,162
Other liabilities	-	10
Other unallocated amounts	550	517
	<u>167,974</u>	<u>147,689</u>

Reconciliations (cont'd)

Other material items	2010			2009		
	Reportable segment totals	Adjustments	Entity totals	Reportable segment totals	Adjustments	Entity totals
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Interest income	161	2	163	70	2	72
Interest expense	2,069	6	2,075	1,154	2	1,156
Depreciation	2,468	55	2,523	2,260	47	2,307
Allowance for doubtful receivables (net)	504	122	626	369	-	369
Additions to property, plant & equipment	9,021	-	9,021	1,255	29	1,284

(b) Geographical segments

The Group's geographical segments are based on the location of the Group's non-current assets. Segment revenue is analysed based on the location of assets producing the revenues.

Geographical segment

	Revenue		Non-current assets	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
<u>Countries</u>				
Singapore	180,734	188,070	44,255	27,970
Malaysia	25,037	15,637	3,737	1,517
Sri Lanka	-	1,683	165	848
Others	-	-	98	149
	<u>205,771</u>	<u>205,390</u>	<u>48,255</u>	<u>30,484</u>

14. In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments

Please refer to Paragraph 8 above.

15. A breakdown of sales

GROUP	Year ended 31 December		Increase/ (Decrease)
	2010	2009	
	S\$'000	S\$'000	%
(a) Sales reported for the first half year	68,740	115,043	(40.25)
(b) Operating profit after tax before deducting minority interest reported for the first half year	7,335	5,101	43.80
(c) Sales reported for the second half year	137,031	90,347	51.67
(b) Operating profit after tax before deducting minority interest reported for the second half year	12,678	8,562	48.07

16. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year

	Latest Full Year 2010	Previous Full Year 2009
	S\$'000	S\$'000
Ordinary	1,843	1,847
Preference	-	-
Total:	1,843	1,847

17. Interested Person Transactions

Name of interested person	Aggregate value of all interested persons transactions conducted during the year	
	2010 S\$'000	2009 S\$'000
<u>Provision of Services</u> Engineering 2000 (A firm where the Chief Executive Officer of the Company is a partner)	60	60
<u>Licence Fee</u> BBR VT International Ltd (A related corporation of BBR Holding Ltd., Switzerland, a controlling shareholder of the Company)	181	203